

To: All Members and Substitute Members of
the Overview and Scrutiny - Services
(Other Members for Information)

When calling please ask for:

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Policy and Governance

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Date: 11 March 2022

Membership of the Overview and Scrutiny - Services

Cllr Kevin Deanus (Chairman)

Cllr Peter Marriott (Vice Chairman)

Cllr Carole Cockburn

Cllr Christine Baker

Cllr Martin D'Arcy

Cllr Sally Dickson

Cllr Jenny Else

Cllr Mary Forszewski

Cllr Ruth Reed

Cllr Philip Townsend

Cllr Michaela Wicks

Substitutes

Cllr Michael Goodridge

Cllr Joan Heagin

Cllr Michaela Martin

Cllr Richard Seaborne

**Members who are unable to attend this meeting must submit apologies by the
end of Monday, 14 March 2022 to enable a substitute to be arranged.**

Dear Councillor

A meeting of the OVERVIEW AND SCRUTINY - SERVICES will be held as follows:

DATE: MONDAY, 21 MARCH 2022

TIME: 7.00 PM

PLACE: COUNCIL CHAMBER, COUNCIL OFFICES, THE BURYS,
GODALMING

The Agenda for the Meeting is set out below.

Please note that due to current Covid restrictions, seating in the public gallery is extremely limited. The meeting can be viewed remotely via [Waverley Borough Council's YouTube channel](#) or by visiting www.waverley.gov.uk/webcast.

Yours sincerely

ROBIN TAYLOR
Head of Policy and Governance

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Waverley Corporate Strategy 2020 - 2025

Vision

Our vision is that Waverley will be environmentally, economically and financially sustainable with healthy, inclusive communities and housing available for all who need it.

Our strategic priorities:

- ✓ Local, open, participative government
- ✓ Supporting a strong, resilient local economy
- ✓ Taking action on Climate Emergency and protecting the environment
- ✓ Good quality housing for all income levels and age groups
- ✓ Effective strategic planning and development management to meet the needs of our communities
- ✓ Improving the health and wellbeing of our residents and communities
- ✓ Financial sustainability

Good scrutiny:

- is an independent, Member-led function working towards the delivery of the Council's priorities and plays an integral part in shaping and improving the delivery of services in the Borough;
- provides a critical friend challenge to the Executive to help support, prompt reflection and influence how public services are delivered;

- is led by 'independent minded governors' who take ownership of the scrutiny process; and,
- amplifies the voices and concerns of the public and acts as a key mechanism connecting the public to the democratic process.

NOTES FOR MEMBERS

Members are reminded that contact officers are shown at the end of each report and members are welcome to raise questions etc in advance of the meeting with the appropriate officer.

AGENDA

1 **MINUTES**

To approve the Minutes of the meeting of the Services Overview & Scrutiny Committee held on 24 January 2022 and published on the Council's website.

2 **APOLOGIES FOR ABSENCE AND SUBSTITUTIONS**

To receive apologies for absence and note substitutions.

Members who are unable to attend this meeting must submit apologies by the end of Monday 14th March 2022 to enable a substitute to be arranged, if applicable.

3 **DECLARATIONS OF INTERESTS**

To receive from Members declarations of interests in relation to any items included on the agenda for this meeting, in accordance with Waverley's Code of Local Government.

4 **QUESTIONS BY MEMBERS OF THE PUBLIC**

The Chairman to respond to any questions submitted by members of the public in accordance with Procedure Rule 10.

The deadline for submission of written questions for this meeting is Monday 14th March 2022.

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5 **QUESTIONS FROM MEMBERS**

The Chairman to respond to any questions received from Members in accordance with Procedure Rule 11.

The deadline for submission of written questions for this meeting is Monday 14th March 2022.

6 **COMMITTEE FORWARD WORK PROGRAMME** (Pages 7 - 18)

The Services Overview & Scrutiny Committee is responsible for managing the Committee's work programme.

The current work programme (attached) includes items agreed and takes account of items identified on the latest Executive Forward Programme (Annexe 2) as due to come forward for decision.

Recommendation

Members are invited to consider their work programme and make any comments and/or amendments they consider necessary, including suggestions for any additional topics that the Committee may wish to add to its work programme.

7 CORPORATE PERFORMANCE REPORT Q3 2021/22 (Pages 19 - 72)

The Corporate Performance Report, set out at Annexe 1, provides an analysis of the Council's performance for the third quarter of 2021-22. The report is being presented to each of the Overview and Scrutiny Committees for comment and any recommendations they may wish to make to senior management or the Executive.

Recommendation

It is recommended that the Overview & Scrutiny Committee:

1) considers the performance of the service areas under its remit as set out in Annexe 1 to this report and makes any recommendations to senior management or the Executive, as appropriate

8 ANNUAL KPI'S FOR 2022/23 (Pages 73 - 86)

The purpose of this report is to present to the Overview and Scrutiny (O&S) Committees proposed changes to the current corporate performance indicators set for the financial year 2022-2023. The performance monitoring of these indicators takes place on a quarterly basis through the Corporate Performance Report which gets reviewed by the Senior Management Team (SMT), O&S Committees and Executive.

The details are set out in Annexe 1 to this report and these are reflected in the recommendations.

Recommendation

It is recommended that the Overview & Scrutiny Committee:

1) Endorses the proposals put forward by the officers with regards to changes to the corporate performance indicators for 2022/23, as set out in Annexe 1, and

2) recommends approval to the Executive for the proposals to be implemented from 1 April 2022.

9 CLIMATE CHANGE AND SUSTAINABILITY SPD (Pages 87 - 194)

The purpose of this report is to seek the view of the Overview & Scrutiny Committee on the draft Climate Change and Sustainability SPD so that these views can be fed through to the Executive which will be asked to authorise a public consultation on the draft SPD.

Recommendation

The Overview & Scrutiny Committee are requested to make observations and recommendations to the Executive on the draft Climate Change and Sustainability SPD.

ITEMS FOR NOTING:

Please note: These items will be for noting only unless members raise with the committee clerk prior to 9am on the day of the meeting that they wish to discuss the item.

10 HOUSING DEVELOPMENT UPDATE (STANDING ITEM) (Pages 195 - 198)

To receive an update on the current council housing developments.

11 IMPLICATIONS OF THE ENVIRONMENT ACT (Pages 199 - 212)

The Environment Act 2021 received Royal Assent on 9 November 2021 and is now in force. The Act is a wide-ranging enabling act which aims to protect and enhance our environment for future generations. It opens the door for further new legislation by allowing the relevant national authorities to make regulations, including provisions dealing with environmental governance, air quality and environmental recovery, water, nature, and biodiversity.

Recommendation

That the Services O&S Committee comment and ask the Executive to consider the report and identify areas where further reports are required to further identify the service delivery implications for the local authority.

12 LEISURE CENTRE CONTRACT MANAGEMENT AND INVESTMENTS
(Pages 213 - 220)

The current leisure management contract, for our five leisure centres, expires on 30 June 2023 and the Council needs a new contractual arrangement to be in place for the 1 July 2023.

A Leisure Management Contract tender Project Working Group (PWG) has been established to maximise the tendering opportunity for the Council and ensure that the leisure portfolio is in the best possible position to deliver value for money for the council. The group consists of representatives from Leisure, Finance, Procurement and Legal.

In September consultants, Max Associates, were appointed to produce an options appraisal of alternate management arrangements.

13 SUICIDE PREVENTION ACTION PLAN UPDATE (Pages 221 - 224)

To update the Committee on matters arising from the Community Wellbeing Overview and Scrutiny's recommendations on 'Mental Health in Waverley' at its meeting on the Tuesday March 16, 2021.

Recommendation

That the Committee note the information provided in the Background section of this report.

14 **EXCLUSION OF PRESS AND PUBLIC**

To consider, if necessary, the following recommendation on the motion of the Chairman:

Recommendation

That pursuant to Procedure Rule 20 and in accordance with Section 100A (4) of the Local Government Act 1972, the press and public be excluded from the meeting during consideration of the following items on the grounds that it is likely in view of the nature of the proceedings, that if members of the public were present during the items there would be disclosure to them of exempt information (as defined by Section 100I of the Act) to be identified at the meeting.

15 **ANY ISSUES TO BE CONSIDERED IN EXEMPT SESSION**

To consider any matters relating to aspects of any reports on this agenda which it is felt need to be considered in Exempt session.

Officer contacts:
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